2019-20 Season numbers at a glance

| KPI's | Budget | Actual |
|--|---------|---------|
| Milk Production (kgMS/ha) | 936 | 817 |
| Milk Production (kgMS/cow) | 349 | 309 |
| Net Dairy Cash Income (\$/kgMS) | \$6.93 | \$7.56 |
| Total Farm Working Expenses (\$/kgMS) | \$3.87 | \$4.56 |
| Cash Operating Surplus/Deficit (\$/kgMS) | \$3.07 | \$3.01 |
| Gross Farm Revenue (\$/kgMS) | \$7.02 | \$7.46 |
| Operating Expenses (\$/kgMS) | \$4.05 | \$4.78 |
| Operating Profit (\$/ha) | \$2,782 | \$2,193 |

^{*} These KPI's are based on cash book actuals to the 31/5/2020 and estimated non-cash adjustments. The final financial performance based on financial statements may differ

Comments

The financial performance for the 19-20 season was dominated by the effects of the Waikato wide low rainfall from October to April. Production was 13% down on budget, net cash dairy income was down 5% and total farm working expenses were up 3%.

The milk price received was 8% up on budget, (\$0.54 per kg MS), and livestock sales were also up by the 8% which helped slightly to offset the impact of the lower milk production.

Repairs and maintenance are 28% up on budget as a considerable amount of time and money has been spent on development and improvement projects including

- fencing of 5 ha retired for riparian planting
- upgrading the water supply on the 65 ha added 2 years ago
- implementing recommendations from the farm environment plan
- extra work on tracks

Other points of interest

A mild winter and spring resulted in above average winter and spring growth rates. However, a less than ideal calving spread for 2019, below average pasture growth for October and lower stocking rate meant that production to the end of December was behind budget. Limited freezing works space due to the drought meant that not all culls could go early February as planned, so about 60 cows were on farm for another 4-5 weeks putting further pressure on feed demand.

85 t DM of early maize silage was imported to fill the gap until the farm grown crop was ready. This replaced 45 t PKE that had been in the budget.

The last of the herd was dried off mid-March as budgets for buying in PKE and milking longer showed a very small profit margin at current milk prices.

By May 31st pasture cover was at 2,450 kg DM per ha, and cow condition was 4.8 for the MA cows and 5.3 for the heifers, which is on track to meet the targets for planned start of calving.

| Annual Cash Budget | | | | |
|--|----------------------------|-------------|---------|---------|
| Name: Sth West Waikato Sys 2 | Budget Period 1 / 6 / 2019 | to 31 | / 5 / | 2020 |
| Farm Details: 191917 kgMS 622 cows 235.0 ha | | B17 kgMS/ha | | cows/ha |
| · | 1 | | | |
| Income | \$ Total | \$/kgMS | \$/cow | \$/ha |
| Net Milk Income Share of milk cheque received 100% | | | | |
| Milk Solids advance 191,917 kgMS x \$ 7.08 /kgMS | \$1,358,250 | \$7.08 | \$2,184 | \$5,780 |
| Milk Solids retrospective kgMS x \$ /kgMs | | \$0.00 | \$0 | \$0 |
| Milk Solids dividend shares x \$ /share | | \$0.00 | \$0 | \$0 |
| DairyNZ levy enter as negative number | | \$0.00 | \$0 | \$0 |
| Net Dairy livestock sales (calves + culls + other - purchases) | \$93,444 | \$0.49 | \$150 | \$398 |
| Other dairy income e.g. farm cottage rent, trading rebates, small amounts of contracting | | \$0.00 | \$0 | \$0 |
| Net Dairy Cash Income | \$1,451,694 | \$7.56 | \$2,334 | \$6,177 |
| | | | | |
| Expenses | \$ Total | \$/kgMs | \$/cow | \$/ha |
| Wages | \$326,649 | \$1.70 | \$525 | \$1,390 |
| Animal health | \$38,394 | \$0.20 | \$62 | \$163 |
| Breeding and herd improvement | \$47,015 | \$0.24 | \$76 | \$200 |
| Farm dairy | \$6,915 | \$0.04 | \$11 | \$29 |
| Electricity (farm dairy, water supply) | \$29,393 | \$0.15 | \$47 | \$125 |
| Supplements made (incl. Contractors) | \$58,724 | \$0.31 | \$94 | \$250 |
| Supplements purchased | \$35,295 | \$0.18 | \$57 | \$150 |
| Calf rearing | \$14,968 | \$0.08 | \$24 | \$64 |
| Young and dry stock grazing | \$85,749 | \$0.45 | \$138 | \$365 |
| Winter cow grazing | | \$0.00 | \$0 | \$0 |
| Run-off lease | | \$0.00 | \$0 | \$0 |
| Fertiliser (incl. N) | \$41,742 | \$0.22 | \$67 | \$178 |
| Irrigation | | \$0.00 | \$0 | \$0 |
| Regrassing and cropping | \$23,379 | \$0.12 | \$38 | \$99 |
| Weed and pest | \$8,712 | \$0.05 | \$14 | \$37 |
| Vehicles and fuel | \$20,624 | \$0.11 | \$33 | \$88 |
| R&M (land, buildings, plant, machinery) | \$64,261 | \$0.33 | \$103 | \$273 |
| Freight and general farm expenses | \$7,851 | \$0.04 | \$13 | \$33 |
| Administration e.g. accountant, consultant, phone | \$24,055 | \$0.13 | \$39 | \$102 |
| Insurance | \$14,215 | \$0.07 | \$23 | \$60 |
| ACC | | \$0.00 | \$0 | \$0 |
| Rates | \$26,458 | \$0.14 | \$43 | \$113 |
| Total Farm Working Expenses | \$874,399 | \$4.56 | \$1,406 | \$3,721 |
| Cash Surplus / Deficit | \$577,295 | \$3.01 | \$928 | \$2,457 |
| Non Cash adjustments | | | | |
| Value of change in livestock numbers | -\$19,462 | -\$0.10 | -\$31 | -\$83 |
| Labour adjustment | | \$0.00 | \$0 | \$0 |
| Less Feed inventory Adjustment | -\$2,560 | -\$0.01 | -\$4 | -\$11 |
| Owned support block adjustment | | \$0.00 | \$0 | \$0 |
| Depreciation | \$40,000 | \$0.21 | \$64 | \$170 |
| Dairy Gross Farm Revenue | \$1,432,232 | \$7.46 | \$2,303 | \$6,095 |
| Dairy Operating Expenses | \$916,959 | \$4.78 | \$1,474 | \$3,902 |
| Dairy Operating Profit | \$515,273 | \$2.68 | \$828 | \$2,193 |

| Annual Ca | sh Budget | | | | | |
|-------------------------------|------------------------------|-------------------|-----------|---------------------|----------------|---------------|
| Name: | South West Waikato Own | ner Sys 2 | | Budget Period 1 / 6 | / 2018 to 31 / | 5 / 2019 |
| Farm Details: Budget | 220,000 kgMS | 630 Cows | 235.0 ha | 349 kgMS/cow | 936 kgMS/ha | 2.68 cows/ha |
| Farm Details: Actual | 220,000 kgm0 | 000 00113 | 200.0 110 | O45 KgillO/COW | Joo Kginomu | 2.00 0003/110 |
| Mariana a (Aatual | 191,917 kgMS | 622 cows | 235.0 ha | 309 kgMS/cow | 817 kgMS/ha | 2.65 cows/ha |
| Variance (Actual less Budget) | -28,083 kgMS | -8 cows | ha | -41 kgMS/cow | -120 kgMS/ha | -0.03 cows/ha |
| Income | | | | Budget | Actual | Variance |
| Net Milk Sales | | | | \$1,439,090 | \$1,358,250 | -\$80,840 |
| Net Dairy livestock | sales (calves + culls + othe | r - purchases) | | \$86,550 | \$93,444 | \$6,894 |
| Other dairy cash inc | come | | | | | |
| | | | | | | |
| Net Dairy Cash Inc | come | | | \$1,525,640 | \$1,451,694 | -\$73,946 |
| | | | | | | |
| Expenses | | | | Budget | Actual | Variance |
| Wages | | | | \$332,000 | \$326,649 | -\$5,351 |
| Animal health | | | | \$30,000 | \$38,394 | \$8,394 |
| Breeding and herd | improvement | | | \$42,000 | \$47,015 | \$5,015 |
| Farm dairy | | | | \$7,000 | \$6,915 | -\$85 |
| Electricity (farm dairy | y, water supply) | | | \$32,000 | \$29,393 | -\$2,607 |
| Supplements made | (incl. Contractors) | | | \$62,000 | \$58,724 | -\$3,276 |
| Supplements purch | ased | | | \$27,175 | \$35,295 | \$8,120 |
| Calf rearing | | | | \$9,100 | \$14,968 | \$5,868 |
| Young and dry stoc | k grazing | | | \$83,720 | \$85,749 | \$2,029 |
| Winter cow grazing | | | | | | |
| Run-off lease | | | | | | |
| Fertiliser (incl. N) | | | | \$59,280 | \$41,742 | -\$17,538 |
| Irrigation | | | | | | |
| Regrassing and cro | pping | | | \$15,000 | \$23,379 | \$8,379 |
| Weed and pest | | | | \$6,000 | \$8,712 | \$2,712 |
| Vehicles and fuel | | | | \$25,000 | \$20,624 | -\$4,376 |
| R&M (land, buildings, | , plant, machinery) | | | \$50,000 | \$64,261 | \$14,261 |
| Freight and general | farm expenses | | | \$8,000 | \$7,851 | -\$149 |
| Administration e.g. a | accountant, consultant, phor | ne | | \$17,000 | \$24,055 | \$7,055 |
| Insurance | | | | \$12,000 | \$14,215 | \$2,215 |
| ACC | | | | | | |
| Rates | | | | \$34,000 | \$26,458 | -\$7,542 |
| _ | expenses (not included i | n any of the abov | e) | | | |
| Total Farm Workin | ng Expenses | | | \$851,275 | \$874,399 | \$23,124 |
| Cash Operating So | urplus / Deficit | | | \$674,365 | 577,295 | -\$97,070 |
| Non Cash Adjustm | nents | | | Budget | Actual | Variance |
| Value of change in | | | | \$19,500 | -19,462 | -38,962 |
| Labour adjustment | Jotook Hullibold | | | ψ10,000 | | -30,302 |
| Less Feed inventor | v Adjustment | | | | -2,560 | -2,560 |
| Owned support bloo | | | | | | 2,550 |
| Depreciation | , | | | \$40,000 | 40,000 | |
| | | | | ••• | | |
| Dairy Gross Farm | | | | \$1,545,140 | \$1,432,232 | -\$112,908 |
| Dairy Operating Expenses | | | \$891,275 | \$916,959 | \$25,684 | |
| Dairy Operating Profit | | | \$653,865 | \$515,273 | -\$138,592 | |
| Dairy Operating Profit/ha | | | \$2,782 | \$2,193 | -\$590 | |

Commentary re variance

| | Actual to Budget | |
|--|------------------|--|
| | Variance | |
| Milksolids | -28,083 | Finished season 13% below budget. A less than ideal calving spread for 2019, a lower stocking rate and lower than average October growth rates impacted early season production so by the end of December the forecast for the seasons production had been lowered by 3%. The very low rainfall and hot windy weather from early January until April resulted in the majority of culling being done in February and March and the herd dried off by mid-March. |
| Cows | -8 | Had a few extra losses and wastage over calving so ended up with less cows at peak than budget. |
| Hectares | 0 | |
| Net Milk Income | -80840 | Milk revenue was down largely due to the lower than budgeted production. Milk price was \$0.54 up on budget which offset some of the losses from the lower milksolids. |
| Net Dairy livestock sales (calves + culls + other - purchases) | 6894 | Reared 15 extra replacements for sale as weaners. This is increase is offset by higher calf rearing costs. |
| Other dairy income | 0 | |

| Net Dairy Cash Income | -73946 | |
|--|--------|---|
| Expenses | | |
| Wages | -5351 | Used less casual staff in the autumn as the herd dried off in mid-March. |
| Animal health | 8394 | Purchased extra minerals to go in with the imported maize silage. Includes forward purchasing of teat spray. The cost of zinc treatment was higher than budgeted as used trough treatment rather than drenching. |
| Breeding and herd improvement | 5015 | Had to lease extra bulls as during mating it was decided to split both herds so there were 4 mobs on farm during mating. Also leased extra bulls for the R 2 heifers as there were more on hand than originally budgeted. |
| Farm dairy | -85 | |
| Electricity (farm dairy, water supply) | -2607 | Culled more cows earlier and dried off earlier. |
| Supplements made (incl. Contractors) | -3276 | |
| Supplements purchased | 8120 | The budget had included 45 t PKE @ \$275 per t but the decision was made to purchase 85 t DM of early maize silage because of the drought instead, to fill the gap until the on farm maize was harvested. Also purchased some standing grass for silage and hay so didn't need to buy in hay as budgeted. |
| Calf rearing | 5868 | Reared 15 extra calves for sale as weaners. Used 3 t more meal at \$100 per t more than budget plus bedding costs were up a bit. |
| Young and dry stock grazing | 2029 | |
| Winter cow grazing | 0 | |
| Run-off lease | 0 | |

| Fertiliser (incl. N) | -17538 | Spring N appilcations were below budget as pasture growth was above expectations. Less fertiliser purchased in the financial year as the dry weather meant autumn applications were delayed a month so will fall in the next financial year. |
|--|--------|--|
| Irrigation | 0 | |
| Regrassing and cropping | 8379 | Planted 11.5 ha extra of crops-8.5 ha of chicory and 3 ha of clean crop turnips. This meant there was also more regrassing to be done. |
| Weed and pest | 2712 | More cropping so more weed control needed. |
| Vehicles and fuel | -4376 | A good year for vehicle repairs! |
| R&M (land, buildings, plant, machinery) | 14261 | Plant and equipment was up about \$3,300. Did extra work on the tracks. The farm environment plan also indicated additional areas for improvement so some of this work was carried out. 5 ha of land was retired for riparian planting so additional fencing for this contributed to the extra R & M costs. The water supply on the new 65 ha also needed a complete upgrade due to ongoing leak problem. This was not in the original budget. |
| Freight and general farm expenses | -149 | |
| Administration e.g. accountant, consultant, phone | 7055 | Includes \$5,700 of unbudgeted legal and bank charges relating to changing finance sources. |
| Insurance | 2215 | Insurance on farm cottages was up. This is related to insurance companies putting prices up as a result of on going costs of earthquake cover. |
| ACC | 0 | |
| Rates | -7542 | The budgeted rates expense were very much an estimate as there was no clear figure to budget on with the addtion of the new property. |
| Other farm working expenses (not included in any of the above) | 0 | |

| Total Farm Working Expenses | 23124 | |
|--------------------------------------|--------|--|
| Non Cash adjustments | | |
| Value of change in livestock numbers | -38962 | Had budgeted to increase numbers for the season but have decided to continue with wintering 625-630 cows to calve. This is 7 less MA cows/R 2 heifers than the start of the season and 29 less than the original budget. |
| Labour adjustment | 0 | |
| Less Feed inventory Adjustment | -2560 | Went into winter 2020 with 8 t DM less hay than originally budgeted. |
| Owned support block adjustment | 0 | |
| Depreciation | 0 | |
| • | | |